

Midnimo 2
Project Steering Committee Meeting

Date: 27 February 2020
Venue: AMISOM VIP
Participants: 25 (21 males, 4 females)
Agencies: MoIFAR, UNDP, PBF, MoPWHR, MoPIIC, MoI-Hirshabelle, IO/DSRSG, IOM
UN-Habitat, MoPIIC UNSOM, GIT Consulting
MCs: Sadia Elmi and DG Ali, MoIFAR

Co-Chairs: Ali Mohamed Osman, Director General for Federalism, MoIFAR
Jocelyn Mason, Resident Representative, UNDP

Minutes and Action Points:

The Project Steering Committee was organized for three reasons:

- a) **Review the current challenges causing the delay of the implementation: difficult access due to insecurity, flood, drought, and political issues in Galmudug,**
- b) **Present the initial finding of the Mid-term evaluation and the proposed changes to the project, and**
- c) **Discuss the project extension.**

The meeting started at 10:30 a.m. with a short introduction from the co-chairs. Following participants' introduction, the co-chairs delivered short welcome remarks:

DG Ali briefed the participants about Galmudug and its impact on the implementation of Midnimo 2. DG Ali reminded the participants that Galmudug State is heading towards a major election that would likely cause a major delay in the implementation of Midnimo II. For Midnimo 2 implementation in Galmudug, DG Ali asked project partners to work with MoIFAR that is leading the collaboration with the new Galmudug Presidency until the new Ministry of Interior of Galmudug is appointed. For the implementation in Hirshabelle, DG Ali commended Midnimo 2 teamwork with Inter-ministerial Committee (IMC) and encouraged the team to continue.

Res. Rep. Jocelyn Mason thanked MoIFAR for the overall leadership of Midnimo 2, emphasized the IMC be given a stronger role in coordinating all development programs in Hirshabelle. As for Galmudug, RR Mason noted the ongoing political impasse in Galmudug that is affecting the timely implementation of the project and emphasized the need to continue pushing implementation forward. Considering the ongoing challenges in the project context, RR Mason suggested to extend the implementation of Midnimo 2 project.

The floor was opened for discussion.

- a) Mr. Daniel Norfolk, Programme Manager for Recovery and Durable Solutions of IOM recapped his discussion with a short account of the implementation strategy the project had taken considering the contextual challenges.

On Hirshabelle:

- the partners followed a two-pronged approach to implementation; UNDP and UN Habitat concentrated efforts on building the capacity of the state-level Inter-Ministerial Committee for integrated project coordination, IOM simultaneously facilitated local community-based planning exercises in Jowhar and Beletweyne.
- Then the Shabelle River began to flood heavily. UNDP and UN Habitat responded to urgent requests from the IMC and the Mayor of Beletweyne to commence a cash-for-work program, while IOM leveraged in-house medical expertise to support medical outreach

through mobile clinics and capacity building in health and sanitation. Both of these interventions are variations on the CAP priorities generated by the community-driven, government-led process in Beletweyne.

On Galmudug:

- As Galmudug's politics entered a new phase of contestation, efforts to push forward the 'government-led' dimension of the Midnimo process became limited. Midnimo partners decided the best path forward was to focus efforts on community-based planning processes with legitimate local authorities in the two smaller and less politicized target areas, Abudwaq and Hobyo, while cautiously coordinating preliminary consultations in Dhusamareb and Galkayo.
- Focus on collaborating with MoIFAR to lead the peace and reconciliation in Galmudug with support from Midnimo 2. Several activities have been jointly identified in line with the peace and reconciliation roadmap of the FGS through MoIFAR as indicated in the attachment.

No reaction from the participants.

- b) Ms Sadia Elmi from MoIFAR, informed that MoIFAR was not informed about the selection GIT Consulting. Ms Elmi emphasized the need for the Midnimo 2 team to closely work with MoIFAR.

Response: Midnimo 2 project team noted the feedback and recommendation of Ms. Elmi.

- c) Mr. Albert Soer, ERID Portfolio Manager reviewed project's approach to project delivery and recommended Midnimo 2 to focus on developing capacity building tools and training field partners including MoI staff on the use of the tools.

Response: MoIFAR endorsed the recommendation of Mr. Soer and added that any training conducted to the MoI should be approved or endorsed by the MoIFAR.

Discussion of Agenda Points and reactions from the Committee:

Agenda point #1: Review the current challenges causing the delay of the implementation.

Exporting the flexible and dynamic Midnimo model and programmatic package to the unique contexts of Hirshabelle and Galmudug involved confronting new challenges by leveraging the specific strengths each partner agency and government counterpart can bring to the table. Both target states have been neglected, in relative terms, by resource allocation channels from the international community, and both are experiencing several obstacles in consolidating coherent and streamlined government structures. Furthermore, throughout 2019 each State faced its own set of externally imposed crises in the form of floods, droughts and insecurity that aggravated existing complications. Specifically,

- Severe flooding in Hirshabelle that displaced at least 200,000 people disrupted travels to project location and onsite procurement,
- Heightened insecurity in Hirshabelle and Galmudug, and absence/limited UN-compliant facilities.
- Galmudug's political contestation mixed with insecurity and clan violence in which two rival camps competed for the control of legitimate authority structures, to the partial absorption of one camp by the other, and the onset of electoral brinkmanship and community disintegration.
- A new set of priority activities was recommended by MoIFAR to support the leadership of the new leadership of Galmudug in line with the Federal Government's peace and reconciliation roadmap. Eight priority activities were proposed by MoIFAR.

Action:

- The Steering Committee formed a Technical Working Group composed of MoIFAR and the project agencies to develop a strategy for Galmudug to be implemented by Midnimo 2.

Agenda point #2: Presentation of Findings of Mid-term evaluation.

According to the evaluators, Midnimo 2 has achieved the following:

- 1) created effective coordination among the various stakeholders including the federal and state level government institutions, community, and the implementing partners. The community needs identification through the participatory CAP process has been instrumental in prioritizing the community needs and aligning it to the government's national development plan. The government officials who participated in the assessment and the partners noted the importance of the CAP as a living document that can be used by other actors.
- 2) enhanced inclusivity in the formation of the various committees and high gender participation in the project design. There were representatives from project IDPs, Returnees and local administration represented in the different committees such as Community Action Groups (CAG), Core Facilitation Teams (CFTs) and the Community Based Monitoring and Evaluation (CBMEs).
- 3) out of the three committees, only the CFTs have so far received capacity building training which has helped in community mobilization for wider consultations in the CAP process. Urban profiling assessments have been successfully conducted in Jowhar and Beletweyne districts while the market assessments and development of public private partnership policies were underway during the evaluation period.
- 4) entrepreneurship development through business incubation innovation has been conducted with youth mentorships developed. On the peace building, it was found that the engagement of the poets and civil society proved effective by creating public and advocacy works with politicians and influential community leaders, which culminated to the formation of the Galmudug state government.

GIT Consultants propose the following preliminary recommendations:

- a) The implementing partners need to continue building on the synergy and catalytic effects generated at the project initiation phase to move quickly with project implementation. Based on the delayed start of most of the project activities, the consultants recommend Project Partners to request for a project extension for a period of six months to enable completion of project activities.
- b) We recommend that CMBE, CAGs and conduct refresher training for CFTs to factor into Community Action Plans Resilience Building activities to ensure utilization of CAP outcomes and community consultation awareness.
- c) Integrate the line ministries' plans in the outcomes of the CAPs to ensure ownership and sustainability of the project even after the project lifespan.
- d) The IMC be headed by the office of the Vice President, to give all ministries equal participation and reduce competition. This is because the office of the president has huge responsibilities compared to the office of the vice president based on experiences from other member states like Puntland where this was tested.
- e) It's necessary that the roles of each ministry involved in the project is clear to avoid duplication and hence create synergies.
- f) Introduce a third-party monitoring that will support monitoring of ongoing activities for timely interventions.
- g) More capacity building plans for stakeholders like the IMC and secondment of technical experts to expedite implementation of project activities, for instance infrastructural projects.
- h) Establish the Foundations for "durable solutions" by enhancing local integration capacity, which remains the preferred durable solution option for IDPs. The proposed action therefore focuses on:
(a) strengthening relevant governance structures through capacity building and accountability mechanisms to create the relevant sustainability potential for solutions.

Response: The presentation and overall result of the mid term evaluation was met with great dismay. But considering the findings were preliminary, the Steering Committee deferred its response to the final report where a Management Response will be issued.

Agenda point #2: Discuss the project extension.

- a) A No-cost extension for 6 months was unanimously endorsed by the Steering Committee.

The meeting was adjourned at 12:30 pm.

Minutes prepared by:

Jess Garana
Durable Solutions Specialist

Approved by/date:

Approved by/date: 16/08/20

MR. JOCELYN MASON
Resident Representative
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ALI MOHAMED OSMAN
Director General
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PETER NORDSTROM
Peacebuilding Fund Coordinator
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Attendance List

Participants

1. Dr. Enos Okolo, GIT Technical Adviser
2. Farah Shukri Ahmed Osman, Technical Adviser
3. Hassan Mohamed Mohamud, Director
4. Isabelle Peter, Durable Solutions Coordinator
5. Peter Nordstrom, PBF Coordinator (Somalia)
6. Teresa del Ministro, Durable Solutions Coordinator
7. Ahmed Mohamed, Adviser
8. Daniel Norfolk, Programme Manager
9. Yahye Ismail, Minister
10. Ali Osman, Director General
11. Mukhtar Jama Sugaal, Director of Durable Solutions
12. Sadia Elmi, Head of Performance Management
13. Nor Ali Mohamed, Director of Communications
14. Abdirahman Moallim, Minister, Hirshabelle
15. Abdirisak Gedi, State Minister
16. Hassan Abdullahi, Director General
17. Zakaria IM Nur, Midnimo 2 Coordinator
18. Ahmed Barise, Deputy Minister
19. Albert Soer, Portfolio Manager, ERD
20. Jacqueline Olweya, Deputy Resident Representative
21. Jess Garana, DS Specialist
22. Sophos Sophianos, Programme Management Officer
23. Benjamin Jonah, Area Office Coordinator, Hirshabelle

Agency

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